



**Oyu Tolgoi LLC**

Infrastructure and Services

Contractor Management Framework

<b>Contractor Management Framework</b>		
Effective Date: 01.09.2013	Document Number: OT-07-PLN-0001-E	Rev: 1.2

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## 1 INTRODUCTION

### 1.1 Purpose

The purpose of this Contractor Management Framework is to:

- provide guidance and process to effectively manage contractors in accordance with Element 7 of the HSE plan.
- identify the responsibilities for each of the activities that are required to effectively manage contractors, such as a) Pre-qualification, b) Sourcing, c) Purchasing, d) Contractor Engagement e) Contracts Management and f) Designated Manager;
- define roles and responsibilities for each of the activities;
- define monitoring and reporting procedures, including Key Performance Indicators (KPIs);
- establish, where necessary, references for supporting materials, system and operating procedures, and other information necessary or relevant to the implementation of this Management Framework.

### 1.2 Application

This procedure applies to all of OT activities where contractors are used to provide services or when purchasing items that may impact HSE. The requirements set out in this Management Framework apply to all OT activities with the exception of future development and associated construction (including any Power Plant), which may be managed separately and is excluded from this Management Framework document (refer to Section 2.1).

This Contractor Management Framework provides a summary of the Pre-qualification, Sourcing, Purchasing, Contract Management, Contractor Engagement, Designated Managers processes and management of contractor implemented by OT, it does not supersede the conditions detailed in the General Conditions for Goods and Services. Any subsequent changes to the Contractor Engagement processes of the General Conditional for Goods and Services may result in changes to this Contractor Management Framework.

### 1.3 Commencement

This Contractor Management Framework applies from 1 January 2013.

### 1.4 Authority and Management

The OT Executive Committee approved this Management Framework on 1<sup>st</sup> September 2013.

### 1.5 Periodic Reviews

The GM Infrastructure and Services is accountable for the implementation and compliance to the Contractor Management Framework. This Contractor Management Framework will be reviewed on a two year period to determine whether any changes or updates are required to the plan unless a more frequent update is required to reflect changing Project design or procedures. Any requests for changes to this Management Framework will be subjected to the appropriate review and approval processes as outlined in the Management of Change (MOC) procedure.

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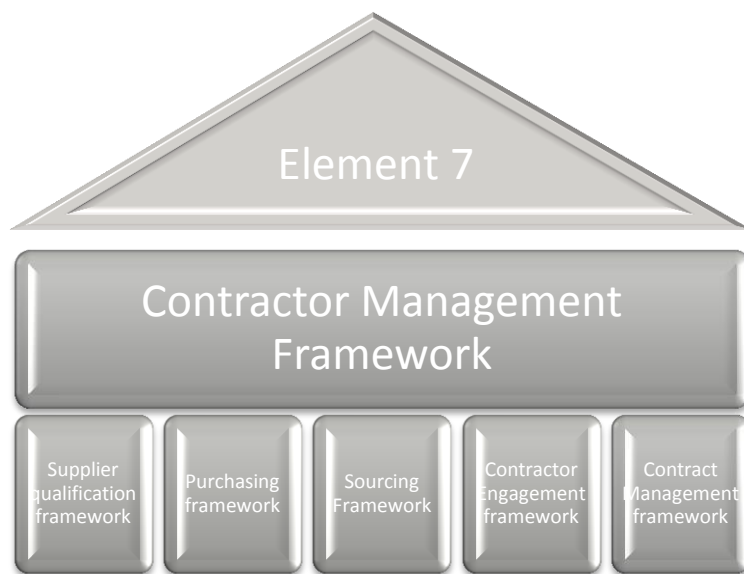
## 2 Scope

### 2.1 Scope of this Contractor Management Framework Plan

This Contractor Management Framework covers all OT activities and sets out how OT ensures that contractors and suppliers implement OT Standards and other requirements. The requirements set out in this Management Framework apply to all OT activities, with the exception of any future development and associated construction (including Power Plant), which may be managed separately via the use of an Engineering, Procurement and Construction Management (EPCM) contract, whose scope would include ensuring that contractors and suppliers under EPCM supervision implement OT Standards and other requirements.

### 2.2 Overlaps with other Management Plans

This Contractor Management Framework is part of the overall suite of Operations Management Plans, procedures and standards developed for the OT Operations. The Contractor Management Framework sets out OT Standards for the scopes of work, HSE and Communities requirements.



This Contractor Management Framework provides a summary of the following documents which set out the detailed processes and requirements for OT Designated Managers and Contractors:

- OT General Conditions for Goods and Services
- OT Procurement (OTP) Principles (PR-00)
- Supplier Qualification Policy (PR-02)
- International Strategic Supplier Collaboration Policy (PR-05)
- South Gobi Supplier Development Policy (PR-06)

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- National Supplier Development Policy (PR-07)
- OT Procurement Personnel Code of Conduct (PR-08)
- Contractor Engagement Handbook for Designated Managers (OT-07-GDL-9007-E)
- Contractor Engagement Supporting Stakeholder Handbook
- Land Disturbance Procedure (OT-10-E9-PRC-0003) (this is undertaken by OT, not contractors, but will direct contractor activity).

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**3 ROLES AND RESPONSIBILITIES**

**3.1 Key Roles and Responsibilities for Contractor Management Framework Implementation**

Principal roles and responsibilities for the implementation of this plan are outlined below in *Table 1*.

**Table 1: Key Roles and Responsibilities**

<b>Role</b>	<b>Responsibilities</b>
<b>General Manager Infrastructure and Services</b>	<ul style="list-style-type: none"> <li>Accountable for the implementation and overall compliance of the Contractor Management Framework and ensuring contractors implement OT contractual requirements</li> <li>Ensure that adequate resources are provided to allow implementation of all policies, principles and procedure related to the Contractor Management Framework</li> </ul>
<b>Designated Managers</b>	<ul style="list-style-type: none"> <li>Develop the Scope of Work using the SOW template in consultation with the HSEC teams as appropriate.</li> <li>Assist Procurement with the selection of the Supplier.</li> <li>Approve Contractor HSE, Quality, Project Execution, Construction, and other Management Plans Supervise the contract works to ensure compliance with the contract and OT requirements, budgets and schedules.</li> <li>Develop any additional controls required if the Contractor does not have sufficient skills and experience to address the issues identified in the Scope of Work.</li> <li>Provide resources to verify that Contractor tools and equipment are adequate</li> <li>Provide advice to the Contractor to meet OT Standards and requirements.</li> <li>Facilitate the pre-job conference to ensure that all pre-job activities have been completed satisfactorily.</li> <li>Provide resources to give workers any necessary are-specific inductions.</li> <li>Monitor and approve Permit to work : all personnel who operate or use the PTW are trained and competent to do so</li> <li>Oversee Contractor activities, including ensuring that actions listed on the HSE Action Plan are implemented.</li> <li>Complete the Contractor Performance Scorecard on periodic basis.</li> <li>Manage work close-out and complete Contract Practical Completion Document.</li> </ul>

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<b>Role</b>	<b>Responsibilities</b>
<b>Leader Procurement</b>	<ul style="list-style-type: none"> <li>Ensure implementation of Qualification, Sourcing, Purchasing and Contract Management procedures and processes</li> </ul>
<b>Manager Contractor Engagement</b>	<ul style="list-style-type: none"> <li>Ensure implementation of Contractor Engagement processes</li> </ul>
<b>HSEC teams</b>	<ul style="list-style-type: none"> <li>Oversight contractors HSE compliance with OT requirements.</li> <li>Support the development of the Scope of Work as required.</li> </ul>
<b>Contractors</b>	<ul style="list-style-type: none"> <li>Responsible for running a safe job-site and for compliance with all provisions of this standard and of the contract</li> <li>Submit and Prepare HSE Management Plan/Action Plan as required under the contractor engagement process.</li> <li>Complete OT awareness and competency training prior to commencement of work.</li> <li>Complete medical assessment (“fit for work”) prior to commencement of work if required.</li> <li>Provide necessary vehicles and equipment in good working order and in compliance with the Contract requirements.</li> <li>Provide listing of any chemicals and accompanying Material Safety Data Sheets prior to bringing any such materials onto OT work sites.</li> <li>Conduct job specific training prior to beginning work that will include a review of the pre-job checklist.</li> <li>Responsible to ensure all contract management and contractor engagement actions are performed by Contract Management and Contractor Engagement teams</li> <li>Report immediately all incidents / injuries</li> </ul>

### 3.2 Project Standards

Applicable Standards must be complied with for all Project activities (the “Project Standards”). Project Standards are defined in each Environmental and Social Management Plan and the Designated Manager will identify applicable Project Standards and associated requirements for Contractors as part of the Scope of Work development process.

Annex 2 of the ESMP Framework (OT-10-PLN-0003) details legal and other requirements which provide background and contextual information to the Project Standards.



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### 3.3 Management Controls

Element 7 (Supplier and Contractor Management) of the OT HSE Management System defines the approach to supplier and contractor management in conformance with the Rio Tinto Health, Safety, Environment and Quality Management System Standard, which is mandatory for all Rio Tinto Group businesses.

The key stages of the Contract Management and Contractor Engagement process as implemented by OT are as follows:

- Qualification: the qualification of the contractors are done according to the Supplier Qualification procedure
- Sourcing of services and associated goods: new contracts are sourced according to OTP Sourcing Manual
- Purchasing of services: purchasing is managed according to OTP Purchasing Procedure Manual
- Managing contracts: contract management is performed under OTP Contracts Management Manual
- Managing contractors: Contractor Engagement process is outlined and performed according to OT Contractor Engagement handbooks which includes mobilization, manage the work, review and close out stages

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**Table 2: Key Procurement and Contractor Management Stages and Actions**

	<u>Qualification</u>	<u>Sourcing</u>	<u>Purchasing</u>	<u>Contract Management</u>
<b>Actions</b>	<ul style="list-style-type: none"> <li>• Supplier registration in Master Database (SQMS)</li> <li>• Risk Exposure identification of Suppliers</li> <li>• Qualification of Suppliers</li> <li>• Recommendation and Reports</li> <li>• Records to be tracked in SQMS</li> </ul>	<ul style="list-style-type: none"> <li>• Start project</li> <li>• Conduct Bidding</li> <li>• Price negotiation</li> <li>• Recommendation to Award</li> <li>• Draft and agree contract terms</li> <li>• Contract execution</li> <li>• Contract Handover and Kick off</li> <li>• Procurement effectiveness tracking</li> </ul>	<ul style="list-style-type: none"> <li>• Request for Purchase</li> <li>• Supplier base research</li> <li>• Conduct bidding</li> <li>• PO execution</li> <li>• Post award management/expediting</li> </ul>	<ul style="list-style-type: none"> <li>• Contract handover from Sourcing</li> <li>• Contract summary ( Contract Management Plan) defining</li> <li>• Contract Insurance compliance</li> <li>• Contract performance compliance</li> <li>• Contract reviews</li> <li>• Invoice verification</li> <li>• Contract close out</li> <li>• Claim management</li> </ul>
<b>Process Tools</b>	<ul style="list-style-type: none"> <li>• SQMS</li> <li>• Supplier qualification toolbox</li> <li>• OTP Supplier Qualification Procedure</li> <li>• PR02 Supplier Qualification Policy</li> </ul>	<ul style="list-style-type: none"> <li>• Ariba</li> <li>• Echo sign</li> <li>• Delegated Financial Approval (DFA)</li> <li>• SOW , RFP, Sole source</li> <li>• OTP Sourcing Procedure Manual</li> <li>• RTA business case</li> <li>• RFDE</li> <li>• RFxBox</li> <li>• OT web page</li> <li>• Risk Assessment, including assessment of HSE, community and compliance risks</li> </ul>	<ul style="list-style-type: none"> <li>• RTBS</li> <li>• OTP Purchasing Procedure Manual</li> <li>• DFA</li> <li>• RFxBox</li> <li>• OT web page</li> <li>• Sole source</li> <li>• New vendor registration</li> <li>• RTTMS</li> </ul>	<ul style="list-style-type: none"> <li>• Contract Management Plan</li> <li>• OTP Contracts Management procedure</li> </ul>

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	<b>Contractor Engagement ( Contractor Management)</b>		
	<b><u>Mobilization</u></b>	<b><u>Manage the Work</u></b>	<b><u>Review and Close Out</u></b>
<b>Actions</b>	<ul style="list-style-type: none"> <li>• Qualification and licence verification</li> <li>• Training compliance</li> <li>• Equipment &amp; Tool inspections</li> <li>• Chemical approvals</li> <li>• Contractor Medical checks</li> <li>• Hazard and Risk assessment</li> <li>• HSE Management/ Action Plan</li> <li>• Conduct pre-job conference/ kick off</li> </ul>	<ul style="list-style-type: none"> <li>• Contractor KPI/ Performance scorecard review meeting</li> <li>• Designated manager responsible for in field supervisors and approvals/permits</li> </ul>	<ul style="list-style-type: none"> <li>• Monthly or Final PS meetings)</li> <li>• Contractor data update in RTBS ( SAP exits)</li> <li>• Informing OT IT about contractor data ( email addresses)</li> </ul>
<b>Process Tools</b>	<ul style="list-style-type: none"> <li>• HSE and Operational Toolkit</li> <li>• HSE Management Plan Guidelines/ Checklist</li> <li>• Training records</li> <li>• Template for worker, equipment &amp; tools listing</li> <li>• Pre-job conference checklist</li> <li>• Chemical listing</li> <li>• Contractor Engagement Handbook and Designated Managers</li> <li>• OTCE RACI chart</li> </ul>	<ul style="list-style-type: none"> <li>• Standard Work Procedures</li> <li>• TRACK and JHA</li> <li>• Work permits system</li> <li>• Performance scorecard template</li> </ul>	<ul style="list-style-type: none"> <li>• Off-boarding checklist</li> <li>• Final performance scorecard</li> </ul>
<b>Change Tools</b>	<ul style="list-style-type: none"> <li>• CM training</li> <li>• Pre-job conference coaching</li> </ul>	<ul style="list-style-type: none"> <li>• On the job coaching</li> </ul>	<ul style="list-style-type: none"> <li>• CM training</li> </ul>

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Table 3 below sets out how OT implements the requirements of Element 7 of the OT HSE Management System.

**Table 3: Rio Tinto Contractor and Supplier Requirements and OT Implementation**

ID	Clause	Requirement	Implementation	Means of verification
CM01	7.1	<p>There must be a process to identify and evaluate risks associated with the planned procurement of materials, equipment, services and labour, including an assessment of the risks of non-compliance or conformance with Project Standards. This must include an analysis of any downstream implications which may be impacted by the selection.</p> <p><i>Information Note: The decision of which type of hazard/risk assessment to use is made by the designated manager.</i></p>	<p>SOW Template</p> <p>Contract Risk Assessment</p> <p>A Hazard or Risk Assessment will be completed</p>	<p>Scope of Work approved according to DFA and Contractor Risk Assessment to be approved according to DFA</p> <p>Hazard/Risk Assessment (if required)</p>
CM02	7.2	<p>There must be a process for evaluating a supplier's ability to provide material, equipment and/or services which meet defined specifications, design criteria and Project Standards.</p> <p>Evaluations and any related actions must be documented.</p> <p>This process must be supported by a procedure that specifies the criteria for supplier selection, evaluation and re-evaluation and the rejection of product(s) or material(s).</p>	<p>Bid summary</p> <p>Recommendation to Award</p> <p>Assessment against Project Standards</p>	<p>Bid summary and recommendation to award to be approved according to DFA</p>
CM03	7.3	<p>All materials, equipment, services and labour procured or supplied must meet the required specifications for the control of HSE, community and compliance risks associated with their intended use or activity, as identified in the risk assessment process.</p> <p>Unless stricter requirements apply or are otherwise specified in procurement contracts OT Project Standards apply.(Further detail on the procurement process is defined in the <i>Procurement principles; The way we buy.</i>)</p> <p><i>Information Note: The Land Disturbance Permit Procedure is undertaken by</i></p>	<p>Bid evaluation</p> <p>Weighted criteria</p> <p>Supplier qualification</p>	<p>Bid evaluation weighted criteria</p> <p>Qualification audit report and recommendation</p>

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ID	Clause	Requirement	Implementation	Means of verification
		<i>the OT Designated Manager and the findings of the procedure are fed into the risk assessment used to develop the contractor scope of work.</i>		
CM04	7.4	There must be a register of hazardous materials (preferably with a link to an inventory system) that are approved for use onsite. This register must be available, referred to, and maintained to control the purchase and introduction of new materials. All hazardous materials introduced by contractors or visitors must also be included on or evaluated against this register.	Provision of MSDS to HSE Department for verification	ChemAlert
CM05	7.5	The properties of all materials (including their process intermediates, by-products and wastes) must be adequately understood, documented and integrated into operating procedures where exposure to their properties presents a significant risk to HSE performance.  Legally compliant Material Safety Data Sheets (MSDS) must be available prior to the delivery and use of such materials (including products).	Provision of MSDS to HSE Department for verification	ChemAlert
CM06	7.6	The Contractor must have a procedure, commensurate with the evaluated risk, for receiving, storing, dispatching and transporting of all equipment and materials, consistent with Project Standards.  <i>Information Note:</i>  <i>(i) risk assessments are undertaken as part of the procurement process on a case-by-case basis. The HSE Management Plan Guidelines used in the procurement process includes the requirement for ERPs.</i>  <i>(ii) Contractors develop HSE Management Plans (which may include an ERP) which are reviewed by OT (HSE Superintendent and the designated manager) before Contractors come onto site.</i>	Evaluation of Contractor HSE Management Plan before contract award  Approval of HSE Management/Action Plan before commencing the work	Assessed Contractor HSE Management Plan before contract award  Approved HSE Management/Action Plan

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ID	Clause	Requirement	Implementation	Means of verification
CM07	7.7	The Contractor must have a procedure controlling the safe and approved disposal of surplus/used materials, chemicals, hazardous waste and equipment consistent with Project Standards. It must specify actions required to minimise any future liability.	Approval of Contractor HSE Plan  Hazardous Materials Management Plan OT-10-E5-PLN-0001  Non-Mineral Waste Management Plan OT-10-E7-PLN-0001	Review of records  Contractor HSE Plan
CM08	7.8	All contracted labour or services must be categorised and managed according to the processes defined in the <i>Contractor management</i> work cycle.  The process for the management of contractors includes the following phases: a) contractor selection b) contractor preparation c) contractor award d) orientation and training e) managing contractors f) post-evaluation  Individuals engaged on a temporary or casual basis to work within existing businesses/managed sites are to be inducted and managed in the same way as employees.	OT Procurement Principles  Labour Management Plan OT-10-PLN-0005	Review of records

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ID	Clause	Requirement	Implementation	Means of verification
CM09	7.9	For all contracted labour or service agreements, there must be an agreed scope of work, which will include an analysis of the risks associated with the activities to be performed by the Contractor, including an assessment of the risks of non-compliance or conformance with Project Standards, The level of the risk assessment required will be determined during the scope of work development process, but will include, as a minimum, a hazard identification of HSE, community and compliance risks as set out in the SOW Builder (also refer to CM03 re: LDP Procedure).	Scope of Work Development using SOW Template  A Hazard or Risk Assessment will be completed	Scope of Work and Hazard or Risk Assessment (if required)
CM10	7.10	The HSE Management System applies to Contractors and includes processes to ensure all contractor tools and equipment are inspected and evaluated to be in a safe condition and conform to Rio Tinto standards and site procedures.	Mobilisation includes a tools and equipment check	Review of records

**Note 1:** All contractors work under the OT HSE Management System.

**3.3.1 The following chart is a summary and requirements that apply for each contractor type**

	CAT1		CAT2			CAT3	
Requirements	Temporary Personnel	Replacement	Discrete operations	projects carried out separately from existing OT	out	Service contracts within OT operations	
Contractor to be registered in SQMS*		x		x			x
Proof of Insurance		x		x			x
Risk/Hazard identification in SOW				x			x
Evaluation of HSE Management plan or risk assessment before contract award				x			x
Kick off meeting facilitated by Sourcing		x		x			x
HSE Action Plan				x			x
Pre-job conference				x			x

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Periodic HSE Scorecard meeting			x
Training/Site Inductions	x	x	x

\* Exceptions: non-contestable suppliers ( donations, fees to government/legal authority ,Intercompany , membership and associations, taxes, expenses reimbursements), newspapers, utility fees, payment to restaurants from company card .

**Category 1 Contractor**

Companies or individuals engaged on temporary contracts to work within existing operations. May be filling a role on a temporary basis which is normally filled by a Oyu Tolgoi employee.

This is a direct placement into the existing org structure of Oyu Tolgoi. These contractors are hired through a Temporary Employment agency or are consultants. Work is requisitioned and supervised/managed directly by the plant or functional area and the contractor provides personnel without supervision. The personnel are managed in all work aspects (including HSE) as if they were an OT employee. These personnel will have an organisation position approved in the org chart by HR.

**Category 2 Contractor**

Companies or individuals engaged for a discrete project which will be carried out in designated area that is separate from existing OT operations. These contractors are independent of the facility and are responsible to OT to carrying out their contracted work safely and in compliance with applicable OT and regulatory requirements.

The requirements for HSE will be defined as part of the contract (after agreement with contract owner and HSE)

**Category 3 Contractor**

Companies or individuals engaged under contract to carry out specific tasks or provide specific services that have a defined start and end date within existing operations. Contractors are supervised by their own company management to provide the services but managed daily under Oyu Tolgoi permit to work procedures and HSE requirements, typically alongside or in close proximity to Oyu Tolgoi employees



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#### 4 IMPLEMENTATION SCHEDULE

##### 4.1 Review and Revision of this Management Framework

This Management Framework will be reviewed every two years or more frequently when operational or environmental conditions so dictate.

#### 5 MONITORING

##### 5.1 Overview of Monitoring Requirements

The Monitoring measures that are to be implemented during the operations phase to assess compliance with Project Standards (see *Section 4: Project Standards*) are described in the section.

In the event that monitoring identified non-conformance with Project Standards, these will be investigated and appropriate corrective actions identified (see Element 14 Non-conformance incident and action management of the OT HSE MS).

##### 5.2 Key Performance Indicators

The Key Performance Indicators (KPIs) which will be used by OT to assess its performance with regard to Contractor Management are presented in *Table 4* below.

**Table 4: Key Performance Indicators – Contractor Management**

ID	KPI	Target	Monitoring measure
CM-KPI 01	Number of HSE incidents where contractor directly related to essential factors*	Minimise and continued improvement in number of reported incidents	Number of reported contractor incidents per year
CM-KPI 02	Number of recorded community grievances related to contractors	Minimise and achieve continuous improvement in number of reported grievances	Number of reported grievances related to contractors (liaise with RDSP who manage the complaints and grievance procedure)
CM-KPI-03	All dangerous and hazardous goods and materials have an approved MSDS and this process is complied with by all contractors.	To ensure all materials and goods purchased, used within OT are in compliance with Element 7	

\*An incident is a single event or continuous/repetitive series of events that results in, or could have resulted in one or more of the following impacts: an occupational injury or illness; damage to physical assets (e.g. plant and equipment), the

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environment, process, product or reputation; disruption to a community; exposure to legal liability; security threat. It is evaluated both by its actual consequence and its maximum reasonable outcome for each area of impact.

### **5.3 Key Monitoring Activities**

Contractor monitoring is undertaken as part of the Contract Management and Contractor Engagement process and includes:

- monitoring compliance against the Contractor HSE Management Plans, and OT General Conditions for Goods and Services ;
- preparing a Performance Scorecard on a monthly or other agreed basis.
- contract reviews
- Insurance compliance
- KPI compliance

Contractor performance monitoring is set out in individual contracts on the basis of a risk based approach.

## **6 TRAINING**

### **6.1 Overview**

All necessary training is provided as part of induction training (to provide general awareness) and job-specific training as necessary.

### **6.2 Induction Training**

All employees of OT and Contractors working at OT will be provided with general induction, site specific induction and health, safety and environmental awareness training.

### **6.3 Job-Specific Training**

All employees and contractors working at OT shall attend routine pre-start safety briefings.

Procurement Department staff will be provided with contract management training and other job-specific training that may be required.

As part of the Contractor Engagement process, worker qualifications and training records will be gathered from the Contractor to verify competency and manage staff competency.

### **6.4 Other Training Requirements**

When appropriate, competencies in emergency response scenarios will be mandated for contractors.

## **7 AUDIT AND REPORTING**

### **7.1 Internal Auditing**

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As outlined in Section 5.3, daily and period inspections will be carried out by leaders and operational area safety teams covering a broad range of health, safety and environmental aspects.

Any incidents identified during these inspections will be reported as per Element 14 of the Environmental ESMP Framework Document).

Conformance will be monitored via annual internal audit program as per Element 16 of the Environmental ESMP Framework Document.

Any revisions to this Management Plan will be uploaded to the OT Portal to ensure that all OT personnel have access to the latest version of this Management Plan.

Compliance monitoring will be completed on a periodic basis for on-site service providers coordinated by Procurement Department to ensure that OT is working with suppliers compliant to resource sector requirements. This will include monitoring of compliance to OT policies and local regulatory requirements considering HSE, Human rights & HR, business integrity & legal.

## 7.2 External Auditing

Conformance with this plan will be subject to periodic assessment by Rio Tinto corporate audit and assurance programmes and by Project Lenders.

## 7.3 Performance Reporting

The results of audits against this plan will be submitted to the OT senior management.

## 8 DOCUMENT CONTROL

File Name	OT-07-PLN-0001-E-Contractor Management Framework
Description	Procedures for management of contractors to ensure HS&E compliance for the site works
Original Author(s)	Contractor engagement team
Creation Date	2013.09.01
Approved By	Ivan Vella, VP Procurement & Infrastructure Development
Approval Date	2013.09.01
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Risk Ranking	Assessment Date	Risk Assessor	Review Schedule	Next Review Date
Moderate	2013.09.01	Enkhtuul Davaadorj, Central Contractor Management Superintendent	Annually	2014.09.01

Revision	Revision Date	Author(s)	Approved By	Revision Notes
1.0	2013.09.01	Contractor Engagement team	Ivan Vella, VP Procurement & Infrastructure Development	Approved Version
1.1	2013.11.23	Munkhtsatsral.	Ivan Vella, VP	Corrected the number of reference documents and

<b>Contractor Management Framework</b>		
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		L	Procurement & Infrastructure Development	completed document control section.
1.2	2015.05.20	HSESC. Procurement, Contractor Engagement	Andrew Miller GM Infrastructure and Services	Periodic review Notice of Change 2015-014